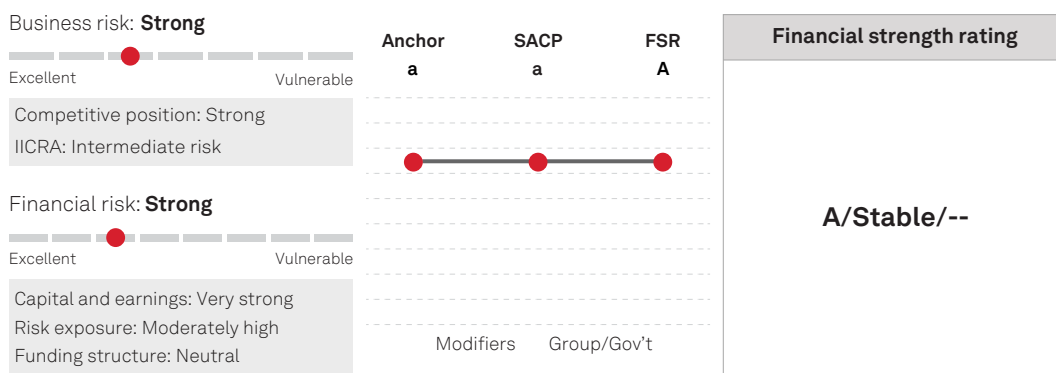


Norwegian Hull Club

April 29, 2026

This report does not constitute a rating action.



FSR--Financial strength rating. ICR--Issuer credit rating. IICRA--Insurance industry and country risk assessment. SACP--Stand-alone credit profile.

Primary Contact

Alexandra Filatova
Frankfurt
49-1735633709
alexandra.filatova
@spglobal.com

Secondary Contact

Robert J Greensted
London
44-20-7176-7095
robert.greensted
@spglobal.com

Research Contributor

Vaishnavi Maini
CRISIL Global Analytical Center,
an S&P Global Ratings affiliate
Pune

Credit Highlights

Overview

Key strengths	Key risks
Consistently top-quartile performer in the marine sector.	Niche focus on the marine sector.
Solid capital buffers at the 99.99% level, coupled with a prudent investment strategy.	Small capital base in absolute terms.
Strong underwriting controls help the club manage the underwriting cycle.	Potential volatility in marine sector underwriting results.

We expect Norwegian Hull Club (NHC) will continue recording underwriting results in the top quartile of its marine insurance peers, with adjusted combined ratios (excluding the impact of premium returns) below 95% over 2026 and 2027. NHC maintained its strong underwriting performance in 2025 with a combined ratio of 89.1% (2024: 82.7%), or 83.7% (2024: 78.4%) when adjusted for premium returns. Despite less favorable conditions in some of NHC's key markets during 2025 and into 2026, we expect the club's disciplined approach to underwriting risk will sustain its strong technical profitability.

We anticipate that NHC will maintain its standing as a leading premium marine insurer, supported by a highly loyal membership base. The club's specialized expertise in hull and loss-

Norwegian Hull Club

of-hire marine insurance enables it to select a profitable client and product mix and achieve premium pricing within the market. Consequently, while operating as a mutual organization prioritizing the interests of its members, NHC is likely to sustain technical profitability throughout most of our two-year forecast period.

The club holds a significant surplus of capital at our 99.99% benchmark, which we expect it to maintain over the next two years. While we anticipate that NHC will continue to grow and return premiums to members, its robust underwriting performance and enhanced investment returns should enable it to preserve a considerable capital surplus above the 99.99% threshold. We also expect the club will maintain regulatory solvency coverage exceeding 250%.

Outlook

The stable outlook reflects NHC's strong operating performance. We expect the club will record combined (loss and expense) ratios below 95% over the next two years and remain in the top quartile of its peer group. We anticipate that the club will maintain capital levels above our 99.99% confidence level over the next two years.

We also expect the club to maintain its premium reputation in the market and to expand its premium client base conservatively over the next three years.

Downside scenario

We could lower the ratings if NHC's results proved more volatile than we expect, or if its risk-based capital adequacy falls materially and stays below the 99.99% confidence level, as per our model.

We could also lower the ratings if we consider NHC unlikely to sustain its top-quartile peer performance and a long-term average combined ratio below 95%.

Upside scenario

A positive rating action is unlikely over the next two years. This would depend on NHC substantially increasing its scale and diversity without diluting its operating outperformance relative to peers.

Assumptions

- We project global GDP growth to reach 3.4% in 2025, compared with 3.3 % in 2024, and to average out at 3.4% in 2026-2028. However, ongoing U.S. policy uncertainty around tariffs continues to weigh on the global economic outlook. Potential increases or extensions of tariffs could disrupt trade, raise costs, and dampen business and consumer confidence, heightening market volatility and affecting investment and supply chains across sectors.
- The Middle East conflict underscores the instability of geopolitical dynamics and, depending on the duration and scale, could have long-lasting effects on macro and credit conditions in the U.S and the eurozone. We expect U.S. GDP growth to be about 2.2% in 2026, followed by an average of 1.9% in 2027-2029, down from 2.8% in 2024, as a shifting policy mix alters the economic outlook. For the eurozone, we project GDP growth of 1.0% in 2026 and 1.2% in 2027, with inflation anticipated at approximately 2.4% and 1.9% for each respective year. Meanwhile, China's outlook remains stable, with GDP growth forecast at 4.4% in 2026 and 4.3% in 2027.

Norwegian Hull Club

- The ongoing war in the Middle East has driven up freight and fuel costs, contributing to tightening container availability are disrupting the global supply chain, with higher costs and logistical constraints slowing deal-making across key export routes.
- Conditions in the marine hull market will continue to soften in 2026-2027.

Norwegian Hull Club--Key Metrics

	2028f	2027f	2026f	2025	2024
S&P Global Ratings capital adequacy	99.99%	99.99%	99.99%	99.99%	99.99%
Gross earned premium (mil. \$)	~320-330	~315-325	~310-315	289.8	332.6
Net income (mil. \$)	~40-45	~40-45	~40-45	87.8	60.5
Return on shareholders' equity (%)	~6-8	~6-8	~6-8	16.8	13.6

Figures are on a group basis. All figures include the impact of return premium paid to members. f--S&P Global Ratings' forecast. Source: S&P Global Ratings.

Business Risk Profile

We anticipate that NHC will maintain its standing as premium provider of marine insurance, recognized for its high-quality services in loss prevention, emergency response, and claims management. The club's premium position has enabled it to select a profitable client and product mix and price insurance services at the top end of the market. This has contributed to its traditionally strong combined ratio.

We expect NHC to maintain its leadership in loss-of-hire insurance and continue as a key insurance provider for the marine renewable energy sector and medical expense insurance for seafarers, as well as hull and machinery coverage. NHC is likely to retain its approximately 25% share of the Nordic market, which represents about 10%-15% of global hull insurance premiums.

The club benefits from a geographically diverse client base, which we consider a key strength, although its product and risk diversification remain relatively limited compared with other 'A' rated peers such as Hiscox and Gjensidige. In 2024, the club expanded its product offerings through the launch of NIORD, a managing general agent specializing in offshore renewable energy insurance. NIORD's coverage is underwritten by both NHC and third-party carriers, with expectations that the subsidiary will generate at least \$45 million in annual premiums during 2026-2027, of which NHC will underwrite more than half.

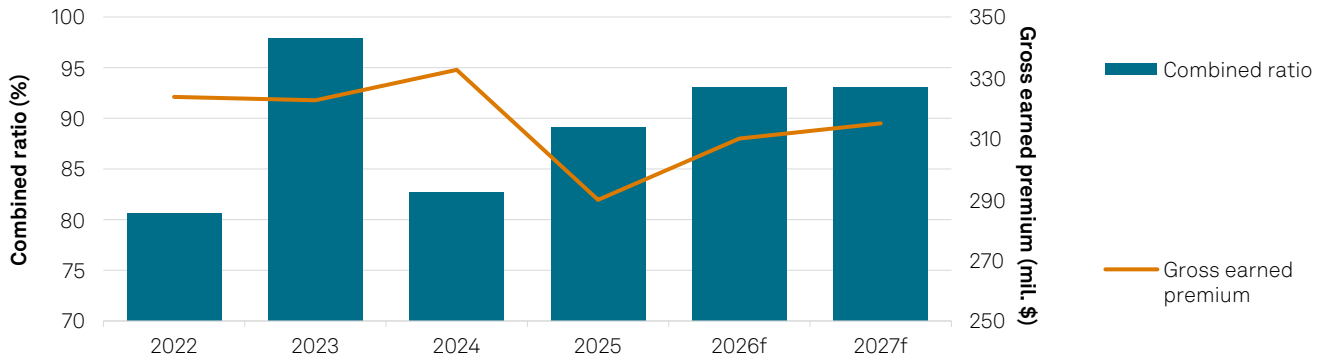
NHC's member retention rate remained above 90% at the end of 2025, despite unfavorable market conditions in the shipping industry. We expect the club's strong service offering will continue to foster member loyalty.

Looking ahead, we expect the club's top-line revenue to grow over the next two years, albeit at a more moderate pace compared with recent years. This reflects NHC's disciplined approach to managing the underwriting cycle. Historically, the club has expanded during favorable rate environments (such as 2018-2022) and reduced its exposure during softer rate conditions. With less favorable market conditions anticipated over the next 24 months--particularly in the hull and machinery segment--the club plans to limit its exposure accordingly. As a result, we project premium growth of only 6% a year in both 2026 and 2027.

Norwegian Hull Club

Chart 1

We expect NHC to continue recording a strong underwriting performance



f--Forecast. Sources: Company's annual reports (data for 2022-2025), S&P Global Ratings.

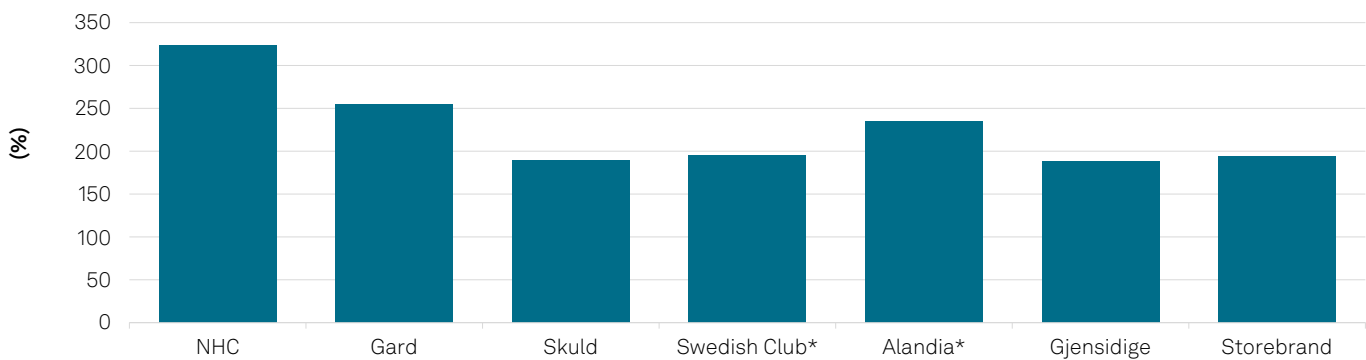
© 2026 Standard & Poor's Financial Services LLC.

Financial Risk Profile

NHC benefits from a strong capital position, with a substantial surplus above our 99.99% benchmark and regulatory solvency capital requirement coverage of 324% at year-end 2025 (2024: 290%). We anticipate that NHC's capitalization will remain at this elevated level through 2026-2027, supported by its robust underwriting performance and improved investment yields.

Chart 2

NHC has the highest regulatory solvency ratio in its peer group



*Figures for Swedish Club and Alandia are based on H1 2025, while the rest reflect year-end 2025. Skuld's reporting period is as of February 2025. Source: Company's annual and half-yearly reports.

© 2026 Standard & Poor's Financial Services LLC.

The club has demonstrated robust underwriting results, with a combined ratio adjusted for premium returns of 83.7% in 2025, contributing to net income of \$87.8 million.

Norwegian Hull Club

Over the next two years, we expect NHC to continue generating strong underwriting earnings, with adjusted combined ratios at about 93%, positioning it firmly within the top quartile of its marine insurance peers.

The club's capital and earnings are exposed to potential fluctuations because of the inherently volatile nature of its business lines. However, we think NHC will effectively manage this risk through disciplined underwriting controls and proactive cycle management, including reducing exposure during periods of unfavorable pricing conditions.

We also expect NHC to sustain a high-quality capital base and maintain a debt-free balance sheet over the next two years. Premium returns to members will likely be contingent on the club maintaining sufficient capital above our 99.99% confidence level.

Other Credit Considerations

Governance

We consider NHC's risk management capabilities to be well-suited to its size, straightforward organizational structure, and specialized focus on the marine market. The club has developed advanced pricing tools for use during quoting processes, as well as industry-leading loss management systems.

Furthermore, NHC benefits from a stable and experienced management team with a proven track record of consistently delivering on the group's financial and operational objectives.

Liquidity

The club's strong balance sheet is further supported by a highly liquid investment portfolio. We assess NHC's liquidity as adequate to meet any foreseeable obligations.

Environmental, social, and governance

ESG factors have a neutral overall impact on our credit rating analysis of NHC. We do not view NHC as an outlier compared with its peers in terms of ESG considerations.

NHC functions as a genuine mutual organization, meaning it is owned by its members and operates on a not-for-profit basis on their behalf. Its mission is to enable members to trade globally with confidence while safeguarding seafarers against accidents or injuries.

NHC demonstrates a commitment to minimizing environmental harm through its proactive loss prevention program, which is designed to reduce accidents and the associated risks of pollution.

Norwegian Hull Club

Rating Component Scores

Business Risk Profile	Strong
Competitive position	Strong
IICRA	Intermediate risk
Financial Risk Profile	Strong
Capital and earnings	Very strong
Risk exposure	Moderately high
Funding structure	Neutral
Anchor	a
Modifiers	
Governance	Neutral
Liquidity	Adequate
Comparable rating analysis	0
Current Credit Rating	
Local currency financial strength rating	A/Stable/--
Foreign currency financial strength rating	--
Local currency issuer credit rating	A/Stable/--
Foreign currency issuer credit rating	--

Our higher anchor for NHC emphasizes its peer-leading operating performance. It has consistently outperformed its marine mutual peers in recent years.

Related Criteria

- [Criteria | Insurance | General: Insurer Risk-Based Capital Adequacy--Methodology And Assumptions](#), Nov. 15 2023
- [General Criteria: Environmental, Social, And Governance Principles In Credit Ratings](#), Oct. 10 2021
- [Criteria | Insurance | General: Insurers Rating Methodology](#), July 1 2019
- [General Criteria: Group Rating Methodology](#), July 1 2019
- [General Criteria: Principles Of Credit Ratings](#), Feb. 16 2011

Related Research

- [Norwegian Hull Club](#), April 11, 2025
- [Norwegian Hull Club](#), July 17, 2024

Ratings Detail (as of April 29, 2026)*

Operating Company Covered By This Report

Norwegian Hull Club

Financial Strength Rating	
<i>Local Currency</i>	A/Stable/--
Issuer Credit Rating	
<i>Local Currency</i>	A/Stable/--
Domicile	Norway

Norwegian Hull Club

Ratings Detail (as of April 29, 2026)*

*Unless otherwise noted, all ratings in this report are global scale ratings. S&P Global Ratings' credit ratings on the global scale are comparable across countries. S&P Global Ratings' credit ratings on a national scale are relative to obligors or obligations within that specific country. Issue and debt ratings could include debt guaranteed by another entity, and rated debt that an entity guarantees.

Copyright © 2026 by Standard & Poor's Financial Services LLC. All rights reserved.

No content (including ratings, credit-related analyses and data, valuations, model, software or other application or output therefrom) or any part thereof (Content) may be modified, reverse engineered, reproduced or distributed in any form by any means, or stored in a database or retrieval system, without the prior written permission of Standard & Poor's Financial Services LLC or its affiliates (collectively, S&P). The Content shall not be used for any unlawful or unauthorized purposes. S&P and any third-party providers, as well as their directors, officers, shareholders, employees or agents (collectively S&P Parties) do not guarantee the accuracy, completeness, timeliness or availability of the Content. S&P Parties are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, for the results obtained from the use of the Content, or for the security or maintenance of any data input by the user. The Content is provided on an "as is" basis. S&P PARTIES DISCLAIM ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE CONTENT'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE CONTENT WILL OPERATE WITH ANY SOFTWARE OR HARDWARE CONFIGURATION. In no event shall S&P Parties be liable to any party for any direct, indirect, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Content even if advised of the possibility of such damages.

Some of the Content may have been created with the assistance of an artificial intelligence (AI) tool. Published Content created or processed using AI is composed, reviewed, edited, and approved by S&P personnel.

Credit-related and other analyses, including ratings, and statements in the Content are statements of opinion as of the date they are expressed and not statements of fact. S&P's opinions, analyses and rating acknowledgment decisions (described below) are not recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security. S&P assumes no obligation to update the Content following publication in any form or format. The Content should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions. S&P does not act as a fiduciary or an investment advisor except where registered as such. While S&P has obtained information from sources it believes to be reliable, S&P does not perform an audit and undertakes no duty of due diligence or independent verification of any information it receives. Rating-related publications may be published for a variety of reasons that are not necessarily dependent on action by rating committees, including, but not limited to, the publication of a periodic update on a credit rating and related analyses.

To the extent that regulatory authorities allow a rating agency to acknowledge in one jurisdiction a rating issued in another jurisdiction for certain regulatory purposes, S&P reserves the right to assign, withdraw or suspend such acknowledgment at any time and in its sole discretion. S&P Parties disclaim any duty whatsoever arising out of the assignment, withdrawal or suspension of an acknowledgment as well as any liability for any damage alleged to have been suffered on account thereof.

S&P keeps certain activities of its business units separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain business units of S&P may have information that is not available to other S&P business units. S&P has established policies and procedures to maintain the confidentiality of certain non-public information received in connection with each analytical process.

S&P may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P reserves the right to disseminate its opinions and analyses. S&P's public ratings and analyses are made available on its Web sites, www.spglobal.com/ratings (free of charge), and www.ratingsdirect.com (subscription), and may be distributed through other means, including via S&P publications and third-party redistributors. Additional information about our ratings fees is available at www.spglobal.com/usratingsfees.

STANDARD & POOR'S, S&P and RATINGSDIRECT are registered trademarks of Standard & Poor's Financial Services LLC.